

High Step Sport Shoes: A Linear Programming Problem

Linear programming is a method often used to solve large, complicated problems. These problems often require a manager to determine how to use the company's limited resources most efficiently. In order to see how linear programming is used to solve such problems, let's investigate a problem experienced at the High Step Shoe factory. The High Step Shoe problem is just a fraction of the size of those actually encountered in the real world.

Step 1: Understanding the problem

Mr. B. Ball, director of manufacturing for the High Step Sports Shoe Corporation wants to maximize the company's profits. The company makes two brands of sport shoe, *Airheads* and *Groundeds*. The company earns \$10 profit on each pair of *Airheads* and \$8.50 profit on each pair of *Groundeds*. The steps in manufacturing the shoes include cutting the materials on a machine and having workers assemble the pieces into shoes.

Decision variables



represent a quantity that a manager can change.
Example: the number of shoes to be made.

A = number of pairs of *Airheads* produced each week
 G = number of pairs of *Groundeds* produced each week

Mr. B. Ball's goal is to make the most money or **maximize** his profits. Using A and G , write a function to model the profit.

1. Profit = _____ A + _____ G

This function is called the **objective function**.

The number of machines, workers, and factory operating hours put **constraints** on the number of pairs of shoes that the company can make. High Step Sport Shoe Corporation has the following constraints. There are *6 machines* that cut the materials, *850 workers* that assemble the shoes, and the assembly plant works a *40 hour* week.

Objective function



the equation that represents the goal of either maximizing profit or minimizing cost

Constraints



are limitations created by scarce resources (time, equipment, etc.). They are expressed algebraically by inequalities.

Step 2: A System of Inequalities: Constraints

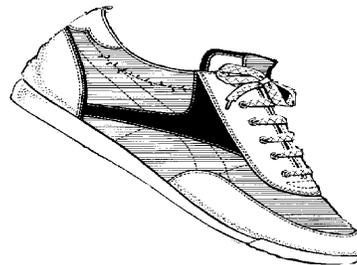
Machine Cutting Constraint Inequality

Each hour, each cutting machine can do 50 minutes of work. How many minutes of work can 6 machines do in a 40 hour work week?

2. _____ machines x _____ min/hr x _____ hr/wk = _____

Each pair of *Airheads* requires 3 minutes of cutting time while *Groundeds* require 2 minutes.

The mathematical model representing the constraint of the cutting machines is $3A + 2G \leq 12000$ minutes.



3. Why do we use ≤ 12000 minutes instead of $= 12000$ minutes?

Worker Assembly Constraint Inequality

4. How many minutes of work can 850 assembly workers do in a week?
 _____ workers x _____ hr/wk each = _____ hr/wk total.

Each worker takes 7 hours to assemble a pair of *Airheads* and 8 hours to assemble a pair of *Groundeds*. Write the **constraint inequality** modeling the amount of time it takes to assemble the shoes for the week.

5. _____ *A* + _____ *G* £ _____ hours

Other Constraints

The number of pairs of shoes that High Step manufactures is never negative, but could possibly be zero. Why?

6. _____

Therefore, two more constraints on our variables, *A* and *G* are, $A \geq 0$ and $G \geq 0$.

Step 3: Graphing a System of Inequalities - Feasible Region

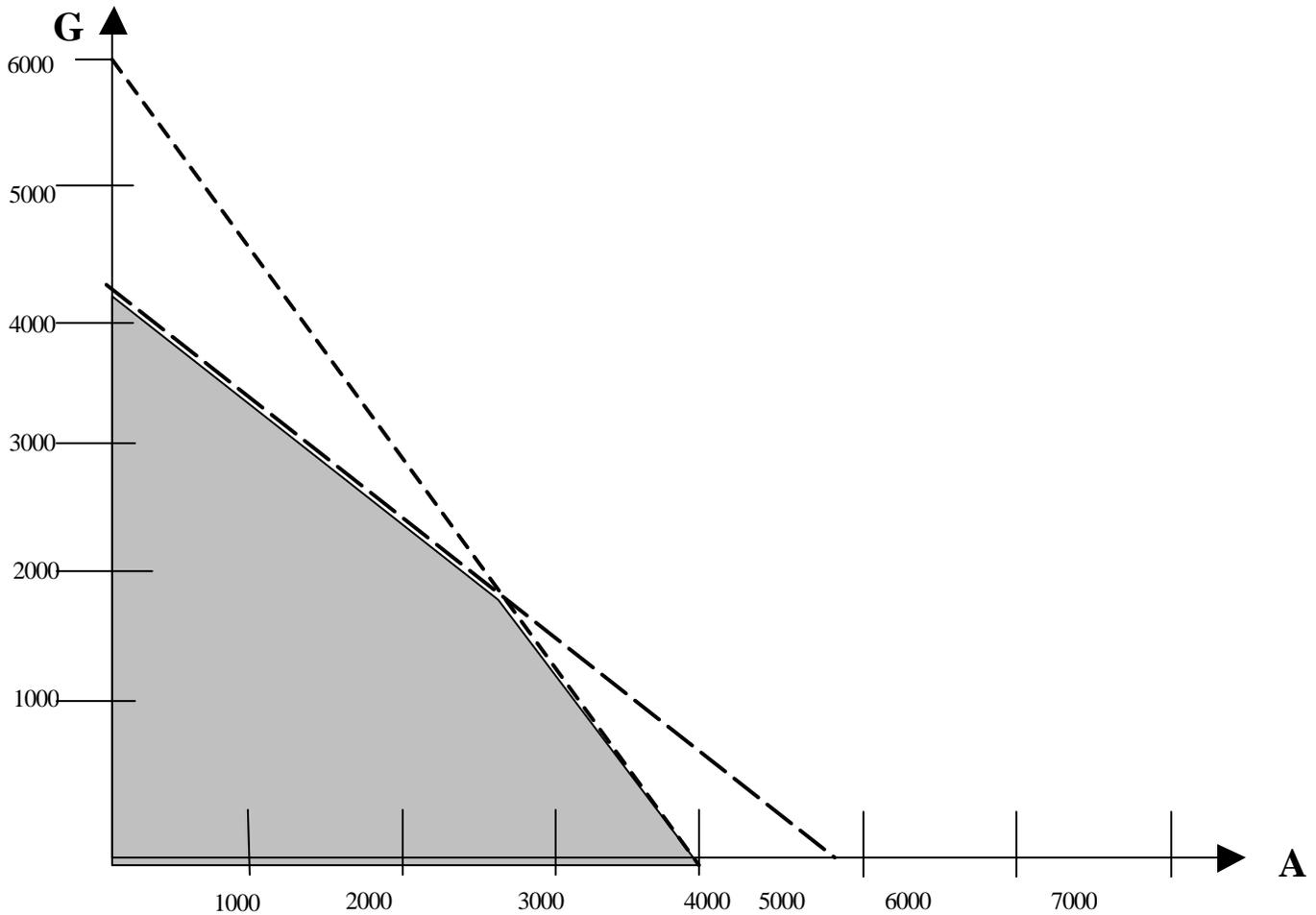
- Our system of constraint inequalities is:
- 1) $3A + 2G \leq 12000$
 - 2) $7A + 8G \leq 34000$
 - 3) $A \geq 0$
 - 4) $G \geq 0$.

The graph of this system of constraint inequalities appears at the top of the following page. The shaded region represents the set of points which satisfy all of the constraints. Values of *A* and *G* which satisfy all of the constraint inequalities are called **feasible** and the set of all such feasible points is called the **feasible region**.





All possible solutions to the problem lie in the feasible region or on the boundary



7. A. Label each line with its equation.
 B. Label all points of intersection by solving the system of inequalities. These intersections are called **corner points**.

Step 4: Best Production Plan: Searching for the Optimal Solution

The best solution for this problem gives the High Step Sport Shoe Company a maximum profit. The process of determining this best solution is called **optimizing**, and the solution itself is called the **optimal solution**.

To determine the optimal solution, there are many strategies you could use.

8. One way is to try all the possible answers.

- Pick three points inside the feasible region, note them in the table.
- Test your points in the Profit equation.

A = Airheads	G = Groundeds	Profit = $10A + 8.5 G$
ex. 1000	3000	$35500 = 10(1000) + 8.5(3000)$

Optimum



The optimal solution yields the best solution (e.g. the most profit or the least cost)

Compare your answers with other students and see who has the most profit.

9. Test all four corner points.

A = Airheads	G = Groundeds	Profit = $10A + 8.5G$
0	0	$0 = 10(0) + 8.5(0)$

10. Which point gives you the largest profit from both tables?

This is an example of the **corner principle**.

Let's investigate why the corner principle works. The graph of the feasible region is provided on the next page.

Let's turn the profit equation around to yield $10A + 8.5G = P$, and substitute different quantities for the profit (like \$25,000, \$30,000, \$40,000, \$45,000, and \$50,000) to see just how much money we can make for the High Step Company.

$10A + 8.5G = 25,000$ $10A + 8.5G = 30,000$ $10A + 8.5G = 40,000$ $10A + 8.5G = 45,000$ $10A + 8.5G = 50,000$

11. Solve each equation for **G**. What is the slope of each line? _____ Draw each line on the graph of the feasible region on the previous page. What do you notice about all of these lines? _____

Are any of these values of **P** feasible? _____ Where will the line representing the **optimal solution** intersect the **feasible region**? _____

The Corner Principle



states that the optimal solution will always lie on a corner of the feasible

News From the World of Operations Research		
<p>Chinese Farmers Plan Crop Production Using Linear Programming</p> <p>Chang Qing County Farmers Increase Profits, Improve Ecology, and Diversify Economy</p>	<p>Nabisco Schedules Baking Operations</p> <p>Scheduling an operation of bakeries is a difficult task. A realistic problem at Nabisco could involve 150 products, 218 facilities, 10 plants and 127 customer zones. A problem this size involves over 44,000 decision variables and almost 20,000 constraints. These problems were routinely solved in 1983 on an IBM 3033 computer in under 60 CPU seconds.</p>	<p>Plywood Ponderosa de Mexico Optimizes Product Mix and Increases Profits</p>

Project Coordinator: Frank Trippi, INFORMS

Series Editors:

Kenneth R. Chelst, College of Engineering, Wayne State University
Thomas G. Edwards, College of Education, Wayne State University

Student Consultants: Matthew Hoffman, Kher Sidarth, Tim Atkins

Writing Team (Fairfax County, VA):

Melissa Nicholson, Marshall H.S., Falls Church, VA
Matthew Rosenshine, Penn State U., State College, PA
Hazel Orth, Langley H. S., McLean, VA
Susan Spage, Robinson Secondary School, Fairfax, VA
Ann Sparks, West Potomac H. S., Alexandria, VA
Barbara Carr, Chantilly H. S., Chantilly, VA
Paul Thomas, Thomas Jefferson H. S. of Science & Technology, Alexandria, VA